Annual Planner - Barbican Board - Version 7 (updated September '23)																						
Goal Area	**Board Coverage**																					
					Finance & Risk						**PCI**						**Board**					
Invest in our Pople and Culture	**Finance and Risk**	**PCI**	**Renewal Working Group**	**Main Board**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**
Overview of activity - People and Strategic Programmes	n/a	Report from Director People, Culture and Inclusion	n/a	Headlines every meeting, in CEO report							x	x	x	x	x	x	X	X	X	X	X	X
Directors' Performance KPI	n/a	Annual for discussion and noting	n/a	For noting											X						For noting	
Team Survey	n/a	Annual for discussion	n/a	n/a												X						
Change Business Cases as Required (CONFIDENTIAL)	n/a	An option for every subcommittee where necessary		Recommendation from PCI							tbc	tbc	tbc	tbc	tbc	tbc						
Working in Line with Our Values																						
EDI Overview of Activity	n/a	Summary Report from Director People, Culture and Inclusion, deep dive 2 times per annum	n/a	For noting							Deep Dive	X	X	Deep Dive	X	X	For noting			For noting		
Safeguarding	n/a	Annual for discussion and endorsement	n/a	n/a							X											
Networks in Attendance	n/a	July and January	n/a	September and March										X				X			X	
Ethics	Discussion and Endorsement	Discussion and Endorsement	n/a	Approval - as recommended by sub-committees	x						X						X					
Revitatalise our Place	**Finance and Risk**	**NEI**	**Renewal Working Group**	**Main Board**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**
Overview of activity and projects update - Building and strategic programmes	Summary Report from Director for Building and Renewal	n/a	n/a	Headlines every meeting, in CEO report	x												x	x	x	x	x	x
Barbican Renewal	n/a	n/a	Every meeting	Major Updates and Decisions (as required)													?	?	?	?	?	?
Annual Plan for CWP and Maintenance	Annual Plan for Decision	n/a	n/a	Major Updates and Decisions (as required)	x												?	?	?	?	?	?
Health and Safety	TBC	n/a	n/a	Major Updates and Decisions (as required)													x CEO report	x CEO report	CEO repor	CEO repor	x CEO report	x CEO report
Gateway Papers	For discussion and endorsement	n/a	n/a	For noting	x	x	x	x	x	x												
Sustainability	6 monthly for Discussion	n/a	n/a	For noting in CEO report		x			x								For noting in CEO report	For noting in CEO report	For noting in CEO report	For noting in CEO report	For noting in CEO report	For noting in CEO report
Fuel Creative Ambition	**Finance and Risk**	**NEI**	**Renewal Working Group**	**Main Board**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**
Overview of activity - Artforms and Strategic Programmes	n/a	n/a	n/a	Headlines every meeting, in CEO report													x	x	x	x	x	x
Theatre	Financial/deep dive into numbers (March)	n/a	n/a	Annual		x												x				
Barbican Immersive	Financial/deep dive into numbers (May)	n/a	n/a	Annual			x												x			
Visual Arts	Financial/deep dive into numbers (July)	n/a	n/a	Annual				x												x		
Creative Collaboration (inc Barbican Futures)	Finacial/deep dive into numbers (Sept)	n/a	n/a	Annual					x												x	
Cinema	Financial/deep dive into numbers (Sept)	n/a	n/a	Annual					x												x	
Music (inc LSO)	Financial/deep dive into numbers (November)	n/a	n/a	No paper in Nov 23 (LSO only)						x												x
Programming Risk	For discussion and noting each meeting	n/a	n/a	every meeting for noting	x	x	x	x	x	x							for noting	for noting	for noting	for noting	for noting	for noting
Production	n/a	n/a	n/a	CEO report													x	x	x	x	x	x
Excite and Engage Audiences	**Finance and Risk**	**NEI**	**Renewal Working Group**	**Main Board**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**
Overview of Activity - Audiences and Strategic Programmes	n/a	n/a	n/a	Headlines every meeting, in CEO report													For noting in CEO report	For noting in CEO report	For noting in CEO report	For noting in CEO report	For noting in CEO report	For noting in CEO report
Comms Strategy	Financial/deep dive into numbers (May)	n/a	n/a	Annual for discussion and noting			x												x			
Marketing Strategy	Financial/deep dive into numbers (Jan)	n/a	n/a	Annual for discussion and noting	x												x					
Audience Strategy (Sept)	n/a	n/a	n/a	Annual for discussion and noting																	x	
Annual Audience Analysis (Sept)	n/a	n/a	n/a	Annual for discussion and noting																	x	
Building an Enterprising Business	**Finance and Risk**	**NEI**	**Renewal Working Group**	**Main Board**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**	**January '24**	**March '24**	**May '24**	**July '24**	**September '24**	**November '24**

Overview of Activity - Business Performance	Business Review each meeting	n/a	n/a	Summary in CEO Report	X	X	X	X	X	X							Summary in CEO Report	Summary in CEO Report	Summary in CEO Report	Summary in CEO Report	Summary in CEO Report	Summary in CEO Report
Development	Annual review and deep dive	n/a	n/a	Annual for discussion and noting			X												x			
Food and Beverage Tender	Strategy and delegations (if required)	n/a	n/a	Approval of tender strategy apporach and bid	X																x	
Board Performance	n/a	Proposed format July Annual - for Board Sept	n/a	Annual for discussion and noting										X							x	
Board Terms of Reference	n/a	n/a	n/a	Approval Annual / as required																		
Board Appointments	n/a	Annual / as required	n/a	Approval Annual / as required									x									
Strategic Framework	n/a	n/a	n/a	Twice yearly deep dive, starting in July. Monthly updates on programmes via CEO report													For noting in CEO report	For noting in CEO report	For noting in CEO report	x	For noting in CEO report	For noting in CEO report
Annual Budget	Annual - endorse for Board	n/a	n/a	Approval Annual						x												Approval Annual
Risk Register and Risk Appetite Statement	For discussion and noting each meeting	n/a	n/a	Annual Board Review and Noting	X	X	X	X	X	X												
Event Risk	For discussion and noting each meeting	n/a	n/a	n/a (unless escalated)	X	X	X	X	X	X												
Cyber Security	Annual	n/a	n/a	n/a (unless escalated)						X												
Internal Audits	Each Meeting	n/a	n/a	n/a (unless escalated)	X	X	X	X	X	X												
Bloomberg update				For decision																		